



Probation Policy

Responsible for policy
Chair of Directors

CC2: Strategy, People and Organisational Development

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Definitions

In this **Probation** Policy, unless the context otherwise requires, the following expressions shall have the following meanings:

- i **'The Romero Catholic Academy'** means the Company named at the beginning of this **Probation Policy** and includes all sites upon which the Company is undertaking, from time to time, being carried out. The Romero Catholic Academy includes; **Corpus Christi, Good Shepherd, Sacred Heart, Blue Sky, SS Peter and Paul, St Gregory, St John Fisher, St Patrick, Cardinal Wiseman and Shared Services Team.**
- ii **'Romero Catholic Academy'** means the Company responsible for the management of the Academy and, for all purposes, means the employer of staff at the Company.
- iii **'Board'** means the board of Directors of The Romero Catholic Academy.
- iv **'Chair'** means the Chair of the Board, or the Chair of the Local Governing Body of the Academy appointed from time to time, as appropriate.
- v **'Governance Professional'** means the Governance Professional to the Board or the Governance Professional to the Local Governing Body of the Academy appointed from time to time, as appropriate.
- vi **'Catholic Senior Executive Leader'** means the person responsible for performance of all Academies and Staff within the Multi Academy Company and is accountable to the Board of Directors.
- vii **'Companion'** means a willing work colleague (not family member) not involved in the substance of the employee's performance issues under review by this Absence Policy, or an accredited representative of a trade union or other professional association of which the employee is a member, who should be available for the periods of time necessary to meet the timescales under this Capability Policy and Procedure.
- viii **'Diocesan Schools Commission'** means the education service provided by the diocese, which may also be known, or referred to, as the Birmingham Diocesan Education Service.
- ix **'Local Governing Body'** means the governing body of the School.
- x **'Academy Committee Representatives'** means the governors appointed and elected to the Local Governing Body of the School, from time to time.
- xi **'Principal'** means the substantive Principal, who is the person with overall responsibility for the day-to-day management of the school.
- xii **'School'** means the school or college within The Romero Catholic Academy and includes all sites upon which the school undertaking is, from time to time, being carried out.
- xiii **'Shared Services Team'** means the staff who work in the central team across the Company (e.g., HR/ Finance).
- xiv **'Vice-Chair'** means the Vice-Chair of the Governing Body elected from time to time.
- xv **'Full time'** is defined as an employee working 37 hours per week, 52 weeks per year.

1. Introduction

- 1.1 This Support Staff - Probation Policy, as adopted, applies to all newly appointed Support Staff employed in The Romero Catholic Academy (The 'The Romero Catholic Academy') working in one of the Academy Schools (The 'School').

This policy also applies to temporary appointments, regardless of if they are moving from another School within the Academy. However, discretion may be considered as to how the policy may be applied for those employees who are appointed to similar posts and who have transferred from another School.

This policy is not applicable to casual workers.

- 1.2 The purpose of the probation policy is to ensure that all new employees have the opportunity to become familiar with the main duties and tasks of their post and to demonstrate that they meet the appropriate standard of performance, behaviour and attendance expected of them. It also gives the line manager the opportunity to assess a new employee's suitability to the role they have been appointed to.
- 1.3 All new employees who are appointed to a permanent or temporary contract, regardless of the length of time, are required to complete a probationary period before they are confirmed in post. A probation period will last for 6 months although this may be extended in exceptional circumstances.
- 1.4 Principals must ensure that current HR policies and other advice/guidance is referred to throughout this document and are accessible for all staff employed within the Romero Catholic Academy. The current HR policies are available on www.romeromac.com or via the HR Team in the Shared Services Office. Policies are reviewed annually, to ensure the most appropriate employment legislation is adhered to.

2. Application of the Policy

- 2.1 During an employee's probation period, their performance, behaviour, and attendance will be monitored and assessed by the employee's line manager.

3. Employees with a disability

- 3.1 Consideration should be given as to whether an employee's behaviour, capability or poor attendance is due to a disability and if so, what reasonable adjustments may be needed to assist the employee in being able to reach the required standard of performance, behaviour, and attendance. Further advice may be sought from Occupational Health and HR services in these circumstances.

4. Induction Period

- 4.1 A thorough and effective induction is essential for all new starters. An induction programme should take place when an employee is recruited into a post and would usually be completed within the first 3 months of employment.
- 4.2 The induction programme should cover everything that employees need to be aware of, in terms of policies, procedures and working practices within the school. It should also cover the performance, behaviour and attendance expectations and standards required from the employee within their role.

5. Serious Concerns

- 5.1 If at any point during the employee's probation period, the line manager considers that there are serious concerns with the employee's performance, behaviour, or attendance then it may be necessary to consider termination of employment.
- 5.2 In these circumstances, managers should discuss their reasons and seek advice from HR.

6. Process

Stage 1 - First Probation Review Meeting (end of induction period)

The Line Manager will meet with the employee after 3 months upon completion of their induction to:

- Discuss how the employee considers the period has gone.
- Provide feedback on the employee's performance, behaviour and attendance, providing examples where possible.
- Re-affirm that a satisfactory standard must be reached for all of the essential requirements of the role by Stage 2 Final Probation Review Meeting.

Stage 1 - Possible Outcomes

Where the performance, behaviour and attendance is satisfactory, this will be confirmed to the employee, and a date for Stage 2 Final Probation Review Meeting will be arranged for just before the 6 months from the employee's start date.

Where the performance, behaviour and/or attendance is unsatisfactory, the required standards will be re-affirmed. An improvement plan will be drawn up to last a period of 2-4 weeks which will cover:

- The areas where performance, behaviour or/and attendance requires improvement with reasonable and achievable targets to be met.
- The employee's view about their performance, behaviour or/and attendance in the role.
- Appropriate training, support or coaching to help the employee meet the required standards.
- Timescale for improvements and arrangements.

A Progress Review Meeting will be set at the end of the improvement plan to determine whether the employee's performance, behaviour and attendance has improved. If progress is considered to be satisfactory at this stage, then a date for the Stage 2 Final Probation Meeting will be arranged. If, however, the employee's progress is still considered to be unsatisfactory at the review meeting, then the line manager will invite you to a probationary review meeting.

Stage 2 - Final Probation Review Meeting

The Line Manager will meet with the employee, after 6 months from the start of their employment to:

- Provide feedback on the employee's performance, behaviour, and/or attendance, giving examples where possible.
- To inform the employee that their performance, behaviour, and attendance has been satisfactory or unsatisfactory.

Stage 2 - Possible Outcomes

Satisfactory Performance

Where the performance, behaviour and attendance is satisfactory or sufficient improvements have been made where targets were previously identified:

- The employee will be verbally confirmed into post and sent a letter confirming the appointment (appendix 3).
- Any future training or support should be identified and linked to the objectives and targets set as part of the performance management process.

Unsatisfactory Performance & Termination of Employment

The manager will discuss with the employee their performance, behaviour or/and attendance against the agreed objectives that have been set at the previous review meetings together with the training and support that has been provided through the probationary period.

Where the employee's work performance has remained unsatisfactory and it is considered that further training or support would not lead to them reaching the required standard, the manager will recommend that the employment is terminated. This must be agreed by the Principal or the CSEL in the case of the Shared Services Team. The Principal and the CSEL (in case of SST) have a right to appoint a line manager to terminate the employee's contract of employment.

The employee will be notified in writing of the outcome, including the reason for the decision to dismiss, the date of termination of their employment and any statutory notice period provided. The letter will also include details of the employee's right to appeal.

If the manager feels that the employee is unable to reach the required standards at the early stages of the probationary period and they feel that further training will not help, they should seek further advice from Human Resources to determine whether the employees' contract can be terminated prior to the completion of their probationary period.

Extension

In exceptional circumstances a line manager may grant an extension to the probation period for a maximum of 6 months. Examples of circumstances where an extension may be appropriate may be sought from HR.

At the end of the extension period the line manager will meet with the employee to review the employee's performance, behaviour and/or attendance in addition to any progress made against the expectations and requirements of the post:

- If following the extension period, the employee's progress is acceptable, the employee will be confirmed in post both verbally and in writing.
- If the employee's progress is not acceptable, the matter will be dealt with under the paragraph above "Unsatisfactory Performance and Termination of Employment".

7. Companion

Whilst it would be unusual for an employee to be accompanied by a Trade Union Representative or work colleague a (The 'Companion') at a probation meeting, such a request should not be refused if the employee feels that they require support.

8. Right of Appeal

Employees have the right to appeal against the decision to dismiss. Any notice of intention to appeal against dismissal should be made in writing to the Head of HR via hr@romeromac.com within 5 working days of receiving the written confirmation of termination of employment.

9. Review of this Policy

This version was reviewed in accordance with employment legislation in September 2025.

This policy will be reviewed in 3 years' time, unless direction is given from the CES prior to this, or employment legislation changes

**Appendix 1
3 Month Probationary Review Form**

A mid-point probation review meeting is held to check the employee's progress and discuss whether the employee has any concerns around their time in the business and their performance.

Employee Name	
Job Title	
Department	
Date employment commenced:	
Line Manager	
Date of Review meeting	
Date current probationary period due to end	

Have you enjoyed your time with the business?	
Have you completed your induction and training plan?	
Do you understand your job role and your required tasks?	
Do you require any additional support at this stage?	
Do you have any issues or concerns at this stage?	
Areas of work requiring further improvement/training:	
Summary of employee's overall performance:	
Any additional comments/concerns regarding completion of probation:	

Agreed Objectives

<ol style="list-style-type: none"> 1. 2. 3. 4. 5. 6.
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Signed (Manager):

Date:

Signed (Employee):

Date:

Date of next meeting:

**Appendix 2
6 Month Probationary Review Form**

The purpose of probationary period reviews is to review your performance and feedback on your future with the business.

The possible outcomes of the review meeting include: confirming a successful completion of the probationary period, extending the probationary period or terminating your employment.

Note: Completion of this form should be carried out in accordance with the probationary period policy

Employee Name	
Job Title	
Department	
Date employment commenced:	
Line Manager	
Date of Review meeting	
Date current probationary period due to end	

Review of Performance

Objectives/Targets	Improvement Required

Areas of work requiring further improvement/training	
Summary of employee's overall performance	

My decision is that the:

Please tick

Employee has successfully completed their probation	
Employee probationary period to be extended	
Employee employment to be terminated	

If employment is to be terminated, record the reasons why:

If probation is to be extended, summarise the improvement required:

Extended probation period completion date (insert date below):

Additional Comments:

Agreed Objectives

- 1.
- 2.
- 3.
- 4.
- 5.
- 6.

Signed (Manager):

Date:

Signed (Employee):

Date:

Appendix 3
Letter confirming successful completion of Probationary Period

Private and Confidential

[Insert name]

[Insert address]

[Insert date]

Dear [insert name],

When you commenced employment with us on [insert date] in the role of [insert job title] you were informed that your employment was subject to the satisfactory completion of a probationary period of [insert number] months.

I am delighted to confirm that you have successfully completed your probationary period. The time you have worked during your probationary period will count towards your length of service with the business.

I would like to take this opportunity to congratulate you and wish you all the best in your continued role.

If you have any queries, please do not hesitate to contact me.

Yours sincerely,

[insert name]

[insert job title]

Appendix 4

Letter confirming unsuccessful completion of Probationary Period

Private and Confidential

[Insert name]

[Insert address]

[Insert date]

Dear [insert name],

When you commenced employment with us on [insert date] in the role of [insert job title] you were informed that your employment was subject to the satisfactory completion of a probationary period.

We met on [insert date] to discuss your performance during the probationary period and I explained to you that, unfortunately, you have not reached the standards we require to demonstrate your suitability for the role.

It is with regret that I confirm your probationary period ends on [insert date] and your employment will therefore terminate on this date.

I will arrange for any outstanding wages and accrued holiday pay to be sent to you under separate cover together with your P45. On your last day of employment you must ensure to return all company property that is in your possession including [insert items here – eg mobile phone, keys, laptops].

I wish you all the best for the future.

Yours sincerely,

[insert name]

[insert job title]

Appendix 5 Letter extending Probationary Period

Private and Confidential

[Insert name]

[Insert address]

[Insert date]

Dear [insert name],

Further to our probationary review meeting on [insert date] I am writing to confirm my decision.

At the meeting we discussed the standards required of you in your role as [insert job role]. Unfortunately, you have failed to meet these standards however we remain hopeful that you can demonstrate the required improvement, therefore your probationary period is to be extended for [insert number] months, until [insert date].

We expect to be able to evidence an immediate and sustained improvement in the following areas: [insert details of required standard of behaviour/specific expectations of the employee's performance]. During this extended period, the following support will be provided: [insert details of support offered, if none delete this sentence].

We will meet again once this probationary extension has been completed, where we will decide appropriate next steps. Please do not hesitate to contact me if you wish to discuss.

Yours sincerely,

[insert name]

[insert job title]

Appendix 6
Letter inviting employee to Probationary Period Review Meeting

Private and Confidential

[Insert name]

[Insert address]

[Insert date]

Dear [insert name],

When you commenced employment with us on [insert date] in the role of [insert job title] you were informed that your employment was subject to the satisfactory completion of a probationary period of [insert number] months.

To discuss your performance during your probationary period, you are required to attend a probationary review meeting at [insert time] on [insert date] in [insert location]. The meeting will be chaired by [insert name] and will be used to review your performance and feedback on your future with the business.

As set out in your contract, the possible outcomes of the review meeting include: confirming a successful completion of the probationary period, extending the probationary period or terminating your employment.

If you have any queries please do not hesitate to contact me.

Yours sincerely,

[insert name]

[insert job title]

